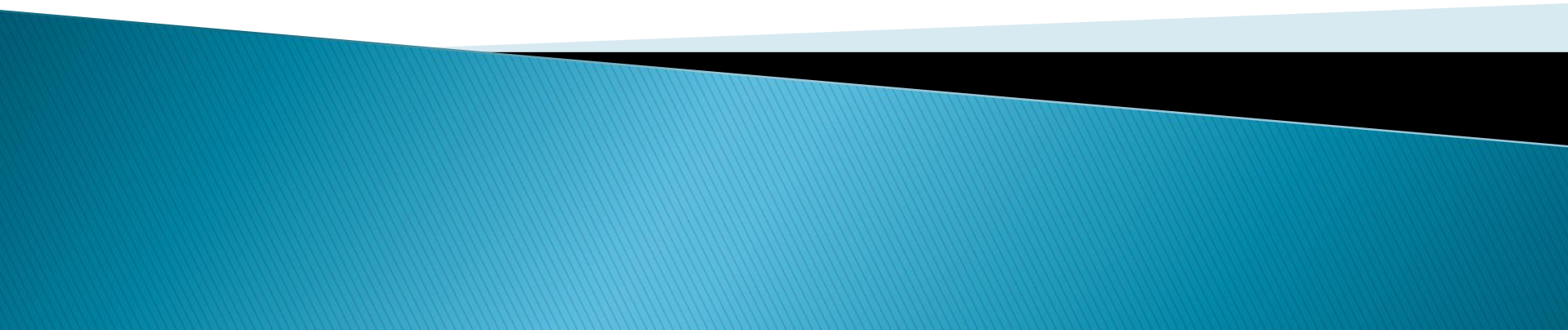


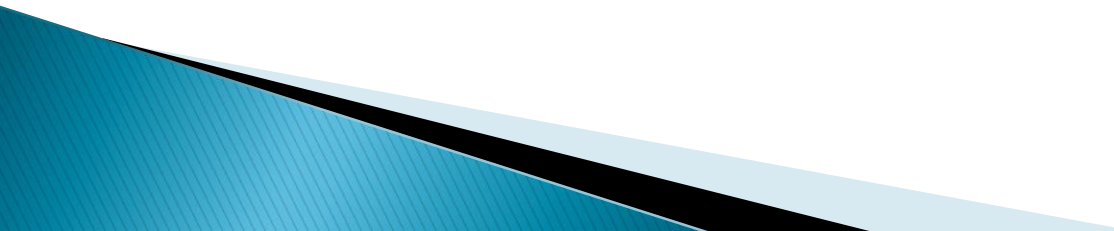
Challenges of the Project

IT for practise 2015

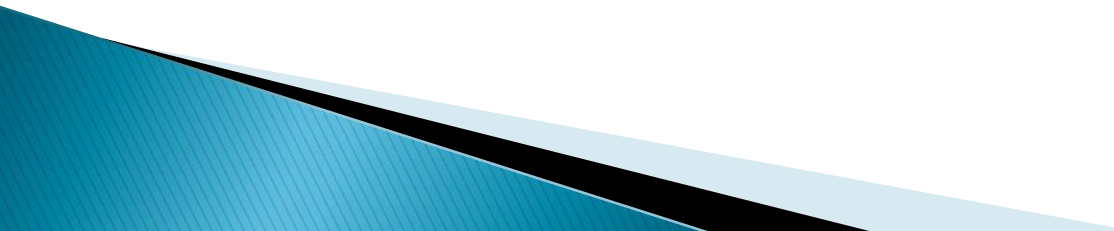
Ing. Radovan Molin



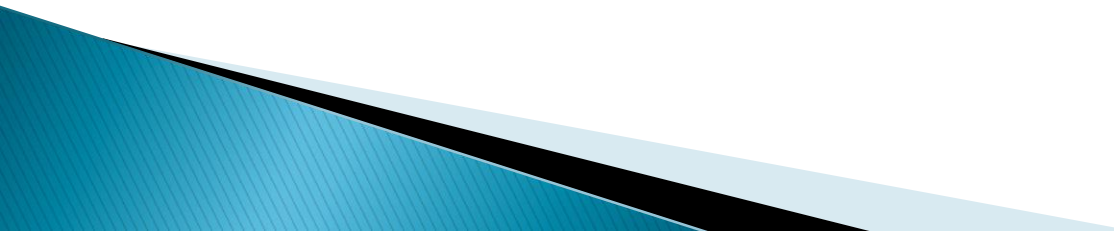
Agenda

- ▶ Questions asked
 - ▶ House Building Project
 - ▶ System Implementation Project
 - ▶ My Experience
 - ▶ Other Project Issue
 - ▶ Is it a common practice?
 - ▶ Example of process reengineering absence
 - ▶ Challenges of the Project?
- 

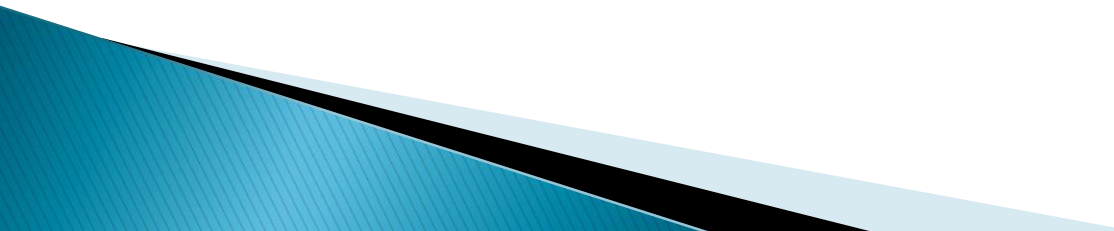
Questions asked

- ▶ What can be considered as a Project?
 - ▶ System Implementation
vs.
 - ▶ Building a House
- 

House Building Project

- ▶ Project Plan with Milestones
 - ▶ Project Management
 - ▶ Architect / Designer
 - ▶ Bricklayers
- 

System Implementation Project

- ▶ Project Plan with Milestones
e.g. ASAP methodology
 - ▶ Project Management (Steering Committee etc.)
 - ▶ Solution Architect / Designer
 - ▶ „Bricklayers“ => Consultants
Specialists
Programmers
- 

My Experience

- ▶ Why do I talk about it?
- ▶ Situation seems to be very clear.

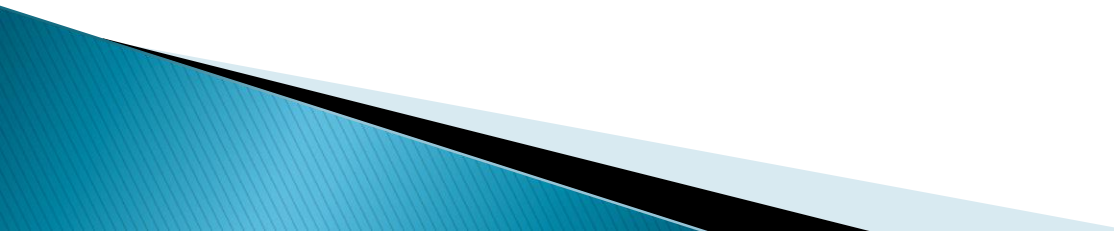
Project examples: „Bricklayers“

IDS Scheer	AMFM	1 person for SD
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IBM	Novartis	1 person for SD
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IBM	Prague Airport	no one for SD
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AMTPO	Accenture	not all project covered by IT specialists, only business people
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- ▶ Is it possible to carry out the IT project without IT specialists with only business people?
 - ▶ Business people solve current tasks.
 - ▶ They are devoted 100% to business.
 - ▶ What time is left for IT project?
- 

Other Project Issue

- ▶ Reengineering of process during system implementation.

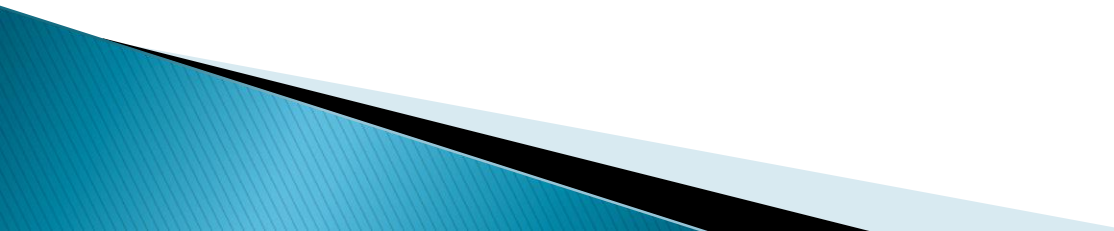
TOO LATE !!!

Time and money consuming !!!

Is it a common practice?

- ▶ Lots of companies start their projects without sufficient number of staff devoted to project and without previous reengineering of processes.

Example of process reengineering absence

- ▶ Purchase order of raw material for production is only in paper form in current solution without Product Costing functionality.
 - ▶ System purchase order is created in closing periods due to goods receipt and invoicing.
 - ▶ Final product has already been dispatched.
- 

Challenges of the Project?

- ▶ Start of project with low people capacity (bricklayers).
- ▶ Start of project with wrong project preparation (e.g. Reingeneering).

- ▶ Questions?
- ▶ Thank you for your attention.